



Chapter 8.2

Obtaining future investment banking business

Outline

- Problem and model assumptions
- Competitive investment banks
- Optimizing companies
- Summary

- Financial analysts are supposed to assess the prospects of companies and the securities they have issued. Doing so should be based on their expertise and knowledge about the company.
- However, selling analysts reports is not very profitable as only few investors would be willing to pay for such reports and recovering costs is difficult.
- Analyst reports can also be used as a show-case for the ability of an investment bank to assess companies and hence to provide advice. In this case the analyst report is an advertising to attract future business from the company they cover or other, similar, companies.
- We will look at what implications it has for the quality of analyst reports if investment banks are seeking future business.

- We will look at how investment banks compete with other by providing analyst reports. This will induce a positive bias into the published report of financial analysts to be more attractive to companies.
- We will then see how companies optimize their provision of information to investors.

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- We will investigate how investment banks may bias their analyst reports in order to gain additional revenue from attracting investment banking business.

Accuracy and future business

- Financial analyst coverage is not a profitable business line of investment banks. They therefore use financial analysts to attract future business and we will look at what the implications are for the accuracy of forecasts.
- ▶ The role of financial analysts is to assess the future prospects of companies; based on these prospects they then provide a forecast about the performance of the security, usually their shares, in form of a target price some time in the future.
- ▶
 - If their forecast is accurate, this increases the reputation for their competence.
 - By providing accurate forecasts, investment banks might attract investors that seek to benefit from the expertise of their financial analysts, be through advice via their brokerage division or in asset management.
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 - We assume that the investment bank wants to obtain future business from the companies they are covering and use their coverage as a means to achieve this.
 - Companies prefer a positive coverage, so are more likely to provide this additional coverage if the analyst report attests the company good future prospects.
- ▶ We now assume that financial analyst seek to gain reputation for accuracy, but also value the future business their reports can bring. Hence they will provide a strategic forecast that takes these two aspects into account.
- We can now look at modelling this relationship between accuracy of forecasts and the attraction of future business.

Accuracy and future business

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- ▶ The investment bank will also seek future business from the company, the more **positive** the coverage the more likely they gain this business

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Competing investment banks

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 - ▶ Future business form the company probably consists mainly of mergers and acquisitions advice, but it might also be the use of financial innovations. The present value of this future business to the investment bank is assumed to be known.
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 - The financial analyst receives information about the future price of the shares of the company. This information is not perfect as it may have some error; we call this a signal.
 - The signal consists of the price and the error term, but we can only observe the signal, not its components. Given the signal, the best forecast the analyst could provide is to follow the signal.
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 - Analysts will publish their forecast of the price, which might not be the price they would forecast using the signal. Thus the price forecast could be biased.
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Forecast error

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- ▶ The forecast error is the difference between the published forecast and the actual price that is realised. The forecast error is usually taken as the square of this difference, given the information (signal) the analyst had. We can express this term using the bias and the variance of the price itself.
- ▶ The variance of the price, given the signal, can be determined using Bayesian learning and we get this as a combination of the variance of the price without a signal, σ_P^2 and the uncertainty of the signal, σ_i^2 .
- ▶ This variance can now be inserted into the forecast error.
- We have now obtained an expression for the forecast error and will use this to determine the optimal bias an analyst would choose.

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- We can now determine the optimal bias that investment banks will choose to gain business from the company.

Investment bank profits

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- We can now determine the profits of investment banks, taking into account the potential revenue from the company, but also losses from having forecast errors.
- ▶ As there are multiple investment banks competing for the business of the company by providing analyst reports, the company will choose amongst them and we assign this as a probability the a specific investment bank is chosen and obtains the entire revenue from the company.
- ▶ As accuracy of forecasts increases an investment banks reputation, we assume that the larger the forecast error, the smaller the benefits are to the investment bank. This might be due to lost revenue in brokerage or asset management.
- ▶ The expected revenue from the business of the company is thus reduced by the forecast error with some factor that accounts for the relative importance of these two aspects.
- ▶ *Formula*
- These profits can now be used to determine the optimal bias for investment banks.

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- ▶ An investment bank obtains the **future business** V_B of the company with **probability** p_i

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Investment bank profits

- We can now determine the profits of investment banks, taking into account the potential revenue from the company, but also losses from having forecast errors.
- ▶ As there are multiple investment banks competing for the business of the company by providing analyst reports, the company will choose amongst them and we assign this as a probability the a specific investment bank is chosen and obtains the entire revenue from the company.
- ▶ As accuracy of forecasts increases an investment banks reputation, we assume that the larger the forecast error, the smaller the benefits are to the investment bank. This might be due to lost revenue in brokerage or asset management.
- ▶ **The expected revenue from the business of the company is thus reduced by the forecast error with some factor that accounts for the relative importance of these two aspects.**
- ▶ *Formula*
- These profits can now be used to determine the optimal bias for investment banks.

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- ▶ An investment bank obtains the **future business** V_B of the company with **probability** p_i
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Competitive bias

- We can now use the profits of the investment bank to obtain the bias in their recommendations.
- ▶ If we assume that investment banks are competitive, then their profits are zero.
- ▶ We can use the requirement to have zero profits to determine the bias which is compatible with this condition by inserting for the forecast error.
- ▶ What we see is that the more important future business is relative to the forecast error, a lower α_B , the bias increases. This is obvious as the forecast error increases in the bias and the lower α_B requires a larger forecast bias to retain the zero profits.
- ▶ Reversely, the more important the income from investors making use of the analyst reports, the lower the bias will be.
- The optimal bias of the investment bank still depends on the probability that it obtains the future business from the company, p_i . We will therefore now investigate the decision of the company in allocating their future business to an investment bank.

Competitive bias

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- Problem and model assumptions
- Competitive investment banks
- **Optimizing companies**
- Summary

- Companies are not passively waiting for investment banks to show a positive bias in their forecasts to gain additional business.
- They make an active decision who to provide this future business to and also they decide how much information to provide.
- We will now see how this will affect the bias investment banks have in their forecasting of the stock price.

Company profits

- Companies benefit from a positive bias, but they face costs providing information to financial analysts.
 - ▶
 - Companies prefer positive recommendations as this usually boosts the share price and thereby the payment to senior managers which are commonly linked to the share price; hence a positive bias is preferred by companies. With multiple investment banks providing their forecasts, the benefits arise from the average bias shown.
 - The relative weight assigned to the value of the bias is α_C .
 - ▶ Companies need to provide information to the financial analyst. This information will increase the precision of signal financial analysts obtain, thus the variance σ_i^2 reduces. Providing such information is costly, in providing the information in the first place, but also as it might reveal information competitors might find useful. Hence there are costs for providing information to each of the financial analysts.
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Company profits

- ▶ Companies prefer a positive **bias** and derive utility from the **average** bias, giving it **importance** α_C
- ▶ **Costs** of providing information to financial is increasing in the precision of the signal
- ▶ $\Pi_C = \alpha_C \frac{1}{N} \sum_{i=1}^N b_i - \sum_{i=1}^N C_i$

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Optimal bias

- We can now maximize the company profits by choosing the allocation of future business and the information precision optimally.
- ▶
 - Companies seek to maximize their profits by optimally allocating their investment banking business.
 - In addition they also decide on the precision of information they provide. Companies will maximize these two aspects simultaneously.
 - ▶ Thus companies maximize their profits, subject to the probabilities of allocating their future business to investment banks summing up to one.
 - ▶ The first order condition for the optimal allocation of future investment banking business can easily be derived after inserting for the bias that ensures investment banks make no profits.
 - ▶ Similarly the optimal information precision can be obtained. Here $\frac{1}{\sigma_i^2}$ can be interpreted as the information precision.
 - ▶ Combining these two conditions, and noting that probabilities add to 1, we can solve for the optimal bias. It is easy to see that this bias is positive.
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 - If we set this expression equal to the bias investment banks have if no profits are generated allows us to determine the optimal precision of information.
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Optimal bias

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 - ▶ The first order condition for the optimal allocation of future investment banking business can easily be derived after inserting for the bias that ensures investment banks make no profits.
 - ▶ Similarly the optimal information precision can be obtained. Here $\frac{1}{\sigma_i^2}$ can be interpreted as the information precision.
 - ▶ **Combining these two conditions, and noting that probabilities add to 1, we can solve for the optimal bias. It is easy to see that this bias is positive.**
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 - If we set this expression equal to the bias investment banks have if no profits are generated allows us to determine the optimal precision of information.
 - Using this result and inserting this into the first order conditions here, will also give us the probability an investment bank obtain their future business. We are, however, not much interest in these aspects and focus on the bias.
- We can now provide some more analysis of the bias investment banks will have in their forecast of companies' prospects.

Optimal bias

- ▶ Companies maximize profits over the allocation of investment banking business and precision of information they provide

- ▶ Objective function: $\mathcal{L} = \Pi_C - \zeta \left(\sum_{i=1}^N p_i - 1 \right)$

- ▶ $\frac{\partial \mathcal{L}}{\partial p_i} = \frac{\alpha_C V_B}{2N b_i} - \zeta = 0$

$$\frac{\partial \mathcal{L}}{\partial \frac{1}{\sigma_i^2}} = \frac{\alpha_C}{2N b_i} \left(\frac{1}{\frac{1}{\sigma_P^2} + \frac{1}{\sigma_i^2}} \right)^2 - \frac{\partial C_i}{\partial \frac{1}{\sigma_i^2}} = 0$$

- ▶ This gives $b_i = \frac{\alpha_C}{2N} \frac{1}{\frac{\partial C_i}{\partial \frac{1}{\sigma_i^2}} \left(\frac{1}{\sigma_P^2} + \frac{1}{\sigma_i^2} \right)^2} > 0$

- ▶ Setting this and the competitive bias of investment banks equal, we get the **precision of information**

- We can now maximize the company profits by choosing the allocation of future business and the information precision optimally.
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 - Companies seek to maximize their profits by optimally allocating their investment banking business.
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Properties of the bias

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- ▶ Not surprisingly, if a positive analyst coverage is important to the company, a high α_C , then the bias investment banks have is larger. Companies will put more emphasis on this bias in their allocation of future business and this will induce investment banks to increase their bias in order to obtain the future business.
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 - The competition between investment banks is about attracting future business from the companies they cover.
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Properties of the bias

- ▶ The more **important** the bias is for the company α_C , the **higher** it is

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Properties of the bias

- ▶ The more important the bias is for the company α_C , the higher it is
- ▶ **More financial analysts** reduce the bias

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Properties of the bias

- ▶ The more important the bias is for the company α_C , the higher it is
- ▶ More financial analysts reduce the bias as each investment bank has **less influence**

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- ▶ The more important the bias is for the company α_C , the higher it is
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Properties of the bias

- ▶ The more important the bias is for the company α_C , the higher it is
- ▶ More financial analysts reduce the bias as each investment bank has less influence and less likely to obtain the investment banking business
- ▶ Investment banks compete for a **larger share** of the investment banking business

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- ▶ Investment banks compete for a larger share of the investment banking business by **biasing** their forecasts

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- ▶ They forego **investor revenue**

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- Problem and model assumptions
- Competitive investment banks
- Optimizing companies
- **Summary**

- We can now derive some conclusions from this model and discuss its implications for analyst recommendations in general.

Seeking additional revenue

- Providing financial analyst reports solely for the benefit of investors is not profitable, therefore investment banks use analyst report to attract other business, most notably from the company they are covering.
 - ▶
 - Positive analyst coverage should increase the value of the stocks of a company and this in itself is beneficial as it prevents hostile takeovers and makes mergers when using shares to pay for the merger more attractive; in addition the management compensation is often linked to the stock price and hence management benefits from this being high, too.
 - Companies are more likely to choose investment banks that are positively inclined towards them as the positive bias gives them the share price increase that benefits them. They use this mechanism to induce the positive bias in analyst recommendations.
 - ▶
 - Investment banks are very competitive and will seek to obtain any business a company might provide in the future. Traditionally it is assumed that this competition is based on the price for such services or their quality.
 - Here we find another way of competing for investment banking business, namely by providing a positive bias in analyst reports.
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 - The more important the bias is to companies, the larger the actual bias will be; This is because investment banks competing for the future business from companies will be selected more strongly on their bias by the company and they react more strongly to this incentive by competing with other investment banks showing a larger bias.
 - As any bias in the recommendation reduces the reputation of investment banks, this will limit the extend of the bias. The more important reputation is for investment banks, the less they are willing to show this positive bias.
 - ▶ More financial analyst means more competition, but also smaller chances of obtaining the future business, which limits the benefits of the bias, which will therefore reduce.
- We see that investment banks compete for the business of companies by providing analyst reports that are positively biased.

Seeking additional revenue

- ▶ Companies **value** positive analyst coverage

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Seeking additional revenue

- ▶ Companies value positive analyst coverage and will **reward** investment banks with other additional revenue

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Seeking additional revenue

- ▶ Companies value positive analyst coverage and will reward investment banks with other additional revenue
- ▶ Investment banks **compete** for this revenue

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Seeking additional revenue

- ▶ Companies value positive analyst coverage and will reward investment banks with other additional revenue
- ▶ Investment banks compete for this revenue by **biasing** their forecast

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 - ▶ More financial analyst means more competition, but also smaller chances of obtaining the future business, which limits the benefits of the bias, which will therefore reduce.
- We see that investment banks compete for the business of companies by providing analyst reports that are positively biased.

Seeking additional revenue

- ▶ Companies value positive analyst coverage and will reward investment banks with other additional revenue
- ▶ Investment banks compete for this revenue by biasing their forecast
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Implications

- We now move from looking at the recommendations for individual companies towards some more generic consequences of these results.
- ▶ As all investment banks will face the pressure to show a positive bias in their recommendations for all stocks, we will generally see that financial analysts' recommendations are positively biased.
- ▶ Regulators might want to address the problem of positively biased recommendations by increasing the importance of the reputation of the investment bank as this would reduce the positive bias. Regulators cannot achieve this through limiting the impact financial analyst reports has on gaining future investment banking business, as these are decisions companies make. Hence increasing the prominence of the precision of analyst reports might be the most feasible way of achieving this aim.
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