

## Chapter 15.2

### Remuneration of traders

# Outline

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## Traders as employees

- ▶ Investment banks' trading desks employ traders, who require remuneration
- ▶ Traders can be informed or uninformed, the investment bank will not be able to determine this when employing them
- ▶ Investment banks commonly remunerate traders based on their performance rather than on fixed salaries
- ▶ This is often seen as an incentive device to exert effort, but also leads to moral hazard in risk-taking
- ▶ It might be the most profitable way of paying traders

# Trader types

- ▶ Traders are informed with probability  $\gamma$
- ▶ Informed traders know the change in value of the security,  $\Delta V$ , uninformed traders know its expected value  $E[\Delta V] = 0$  and variance  $Var[\Delta V] = \sigma_V^2$
- ▶ Noise traders trade for exogenous reasons with expected trading demand  $E[U] = 0$  and variance  $Var[U] = \sigma_U^2$

# Price setting

- ▶ The price is set such that it mirrors the inference of the change in the value, given the demand:  $\Delta P = E[\Delta V|D]$
- ▶ The relationship is assumed to be linear:  $\Delta P = \lambda D$
- ▶ This is a regression of the demand on the price change, the coefficient being  $\lambda = \frac{Cov[\Delta V, D]}{Var[D]}$

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# Trader profits

- ▶ A trader not employed by an investment bank can trade independently and faces a trading fee  $f$
- ▶ If the trader is uninformed he will not trade as he will not make a profit against informed traders,  $Q_U = 0$
- ▶ Total demand is then  $D = Q_I + U$
- ▶ Trading profits:  $\Pi_T = E [(\Delta V - (1 + f) \Delta P) Q_I | \Delta V] = (\Delta V - (1 + f) \lambda Q_I) Q_I$

# Optimal demand

- ▶ Traders will maximize their profits with first order condition  $\frac{\partial \Pi_I}{\partial Q_I} = 0$
- ▶ Optimal demand:  $Q_I = \frac{\Delta V}{2(1+f)\lambda}$
- ▶ Profits:  $E [\Pi_T] = \frac{\sigma_V^2}{4(1+f)\lambda}$

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## Demand for employed traders

- ▶ Investment banks will pay enough to induce informed traders to join them:  
 $w = E[\Pi_T]$
- ▶ Uninformed traders cannot be identified, hence will also be hired and will trade as to not be detected
- ▶ They will assume the change in security value to be  $\hat{V}$
- ▶ Traders at the investment bank do not face trading costs, thus  $f = 0$
- ▶ For informed traders:  $Q_I = \frac{\Delta V}{2\lambda}$
- ▶ For uninformed traders:  $Q_U = \frac{\Delta \hat{V}}{2\lambda}$

## Total demand

- ▶ If an informed trader is not employed, he will demand  $\hat{Q}_I = \frac{\Delta V}{2(1+f)\lambda}$
- ▶ Trading demand arises if the informed trader is employed, or the uninformed trader is employed, with the informed trader acting independently, plus noise traders
- ▶ 
$$D = \gamma Q_I + (1 - \gamma) \left( Q_U + \hat{Q}_I \right) + U$$

# Equilibrium pricing

- ▶ Uniformed traders cannot infer security values:  $Cov [\Delta V, \Delta \hat{V}] = 0$  and  $Var [\Delta V] = Var [\Delta \hat{V}]$
- ▶ They will trade randomly giving the impression having received  $\Delta \hat{V}$
- ▶ This gives  $Cov [\Delta V, D] = \frac{\sigma_V^2 (1+\gamma f)}{2(1+f)\lambda}$  and  $Var [D] = \frac{\sigma_V^2 (1+\gamma f)^2}{4(1+f)^2 \lambda^2} + \frac{(1-\gamma)^2}{4\lambda^2} + \sigma_U^2$
- ▶ Solving for  $\lambda = \frac{1}{2} \frac{\sigma_V}{\sigma_U} \sqrt{2 \frac{1+\gamma f}{1+f} - \left( \frac{1+\gamma f}{1+f} \right)^2 - (1-\gamma)^2}$

# Investment bank profits

- ▶ Trading profits are from the profits of informed traders and losses of uniformed traders
- ▶  $\Pi = \gamma E [(\Delta V - \Delta P) Q_I | \Delta V] + (1 - \gamma) E [(\Delta V - \Delta P) Q_U]$
- ▶ Profits:  $\Pi_B = E [\Pi] - w = \left( \gamma - \frac{1}{2} \frac{2+f}{1+f} \right) \frac{\sigma_U \sigma_V}{\sqrt{2 \frac{1+\gamma f}{1+f} - \left( \frac{1+\gamma f}{1+f} \right)^2 - (1-\gamma)^2}}$

# Operating a trading desk

- ▶ Investment banks will only operate a trading desk if  $\Pi_B \geq 0$
- ▶ This requires  $\gamma \geq \frac{1}{2} \frac{2+f}{1+f}$
- ▶ We need sufficient informed traders that trade profitably to ensure the losses made by uninformed traders are covered
- ▶ For reasonably low trading costs  $f$ , this threshold is very high

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## Total demand

- ▶ Investment banks will only pay traders according to the profits they make
- ▶ Informed traders will receive a schedule that induces them to join the investment bank
- ▶ Uniformed traders will not trade as they make losses
- ▶ Total demand is from the informed traders employed by the investment bank, informed traders not employed, and noise traders
- ▶  $D = \gamma Q_I + (1 - \gamma) \hat{Q}_I + U$

# Trading profits

- ▶ We get  $Cov [\Delta V, D] = \sigma_V^2 \frac{1+\gamma f}{2(1+f)\lambda}$  and  $Var [D] = \sigma_V^2 \frac{(1+\gamma f)^2}{4(1+f)^2 \lambda^2} + \sigma_U^2$
- ▶ Solving for  $\lambda = \frac{1}{2} \frac{\sigma_V}{\sigma_U} \frac{\sqrt{(1+\gamma f)(2(1+f)-(1+\gamma f))}}{1+f}$
- ▶ Trading profits are from the informed traders employed:  $\Pi = \gamma (\Delta V - \Delta P) Q_I$

# Investment bank profits

- ▶ Performance needs to be evaluated, this costs investment banks  $C$
- ▶ Investment banks obtain trading profits, pay the wages to informed traders only, and face costs of evaluating trader performance
- ▶ Profits:  $\hat{\Pi}_B = E[\Pi] - \gamma w - C$
- ▶ Investment banks will only operate a trading desk if  $\hat{\Pi}_B \geq 0$
- ▶ This requires  $\sigma_U \sigma_V \geq \frac{2C}{\gamma f} \sqrt{(1 + \gamma f)(2(1 + f) - (1 + \gamma f))}$
- ▶ Only if the uncertainty is large enough can informed traders generate enough profits to cover the costs of monitoring

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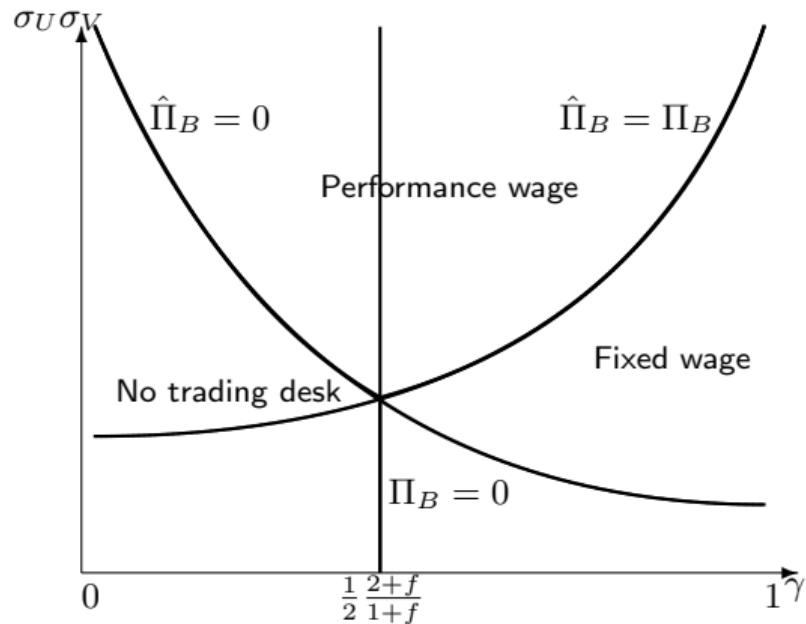
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## Performance and fixed wages

- ▶ If a trading desk is operated, the bank needs to decide how to pay traders
- ▶ They will prefer paying a performance wage if  $\hat{\Pi}_B \geq \Pi_B$
- ▶ This gives  $\sigma_U \sigma_V \geq \frac{C}{\frac{\gamma f}{2} \frac{1}{\sqrt{(1+\gamma f)(2(1+f)-(1+\gamma f))}} - \frac{\gamma - \frac{1}{2} \frac{2+f}{1+f}}{\sqrt{2 \frac{1+\gamma f}{1+f} - \left(\frac{1+\gamma f}{1+f}\right)^2 - (1-\gamma)^2}}$
- ▶ If many informed traders are present, the costs of fixed wages are low as few uninformed traders are rewarded, making fixed wages more attractive
- ▶ If the uncertainty is high, uninformed traders will make more losses, making the performance wage more attractive as then they do not trade and incur no losses

# Equilibrium remuneration contracts for traders



# Impact of informed traders and uncertainty

- ▶ For few informed traders, the losses from employing uninformed traders are too high to allow a fixed wage
- ▶ For few informed traders, the profits from employing informed traders are too low to cover monitoring costs in performance wages
- ▶ For low uncertainty, the profits made by informed traders are too low to cover the evaluation costs in performance wages
- ▶ For many informed traders, the costs of paying uninformed traders is low compared to monitoring costs, making fixed wages more profitable

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## Dominance of remuneration forms

- ▶ Investment banks will operate trading desks only if there is sufficient uncertainty in the market and they can employ enough informed traders
- ▶ Markets with lower uncertainty and easily identified informed traders will see fixed wages being paid, but the threshold is very high
- ▶ Highly volatile markets with fewer informed traders will see performance wages dominate
- ▶ We will mainly observe performance wages or no trading desk

## Markets with trading desks

- ▶ Trading in well-understood securities will be less attractive to investment banks
- ▶ If traders can be identified as understanding a market sufficiently well, they will be paid performance wages
- ▶ This should be reflected in the importance of bonus payments in the total remuneration of traders



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